

Academic Program Review

Board of Trustees Meeting
February 16, 2012



THE UNIVERSITY of NORTH CAROLINA
GREENSBORO

Program Review Process Workflow

Office of Institutional Research provides
program and department profiles→

Departments respond to surveys→

Reviews by the College and schools→

University Program Review Committee→

Reports to BOT/Shared Governance→

Provost recommends to Chancellor→

Chancellor makes decisions→

BOG and SACS approvals



Process

- **November 2011**
 - Academic unit reviews and accompanying Dean commentaries completed and posted on APR website
- **December 2011**
 - University community provided an opportunity to submit comments for University Program Review Committee consideration



Process

- **December, 2011 – March, 2012**
 - University Program Review Committee review of Unit-level reports and Dean Commentaries
- **March, 2012**
 - UPRC reviews completed and posted on APR website
 - UPRC recommendations presented to Faculty Senate, Staff Senate, SGA, GSA, and Deans Council



Process

- **March, 2012**
 - Auxiliary responses to UPRC recommendations submitted to Institutional Research
- **April, 2012**
 - Provost meets with groups submitting auxiliary responses
 - Provost shares with faculty recommendations to be made to Chancellor



Process

- **April, 2012**
 - Provost submits recommendations to Chancellor
 - Chancellor consults with Executive Staff and other affected groups
- **May, 2012**
 - Chancellor makes decisions
 - Provost presents APR report to Board of Trustees



Faculty Involvement in APR

- Program review process committee (1)
- Data Efficiency Committee (3)
- Data Definitions Committee (6)
- Faculty Senate Chairs Meetings (10)
- Unit Level Review Committees (49)
- University Program Review Committee (9)
- Total formally involved with APR (73)



Faculty Senate Resolutions

- FS100511-01 (October, 2011)
 - The Academic Program Review shall not proceed beyond the level of the Unit Academic Program Review without a vote of the Faculty Senate
 - Not approved by Chancellor



Faculty Senate Resolutions

- FS110211-02 (November, 2011)
 - The University Program Review Committee shall review those cases in which there is disagreement between a unit program review committee and the corresponding Dean
 - Not approved by Chancellor



Faculty Senate Resolutions

- FS120711-01 (December, 2011)
 - Refinement of Academic Program Review process document regarding the University-level Committee's charge
 - Approved by the Chancellor



Faculty Senate Resolutions

- FS020112-02 (February, 2012)
 - Programs considered by the Chancellor for discontinuation along with tenured or tenure-track faculty positions go through an impartial external review before a final discontinuation decision by the Chancellor
 - Tabled by the Faculty Senate



University Program Review Committee Update

Roy Schwartzman, Chair



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University Program Review Committee Charge

(unanimously approved by Faculty Senate)

- **120711-05 (December, 2011)**

In its review process, the University Program Review Committee shall provide to the Provost answers to each of the following questions about each academic program, accompanied by explanatory comments:

- Does the unit report provide adequate evidence that the program is exceptionally weak or strong in quality?
- Does the unit report provide adequate evidence that the program is exceptionally weak or strong in functions and demand?
- Does the University Program Review Committee recommend that the Administration further review the resource commitment to the program based on the evidence in the unit report?



Review Committee Composition

UNCG

- ◆ Level 1: Unit program review committees
- ◆ Level 2: University Program Review committee

All committees include faculty, staff, and students (undergraduate and graduate)

ECU

- ◆ 3 member review committee per program
- ◆ 1 internal member [ECU Faculty] and 2 external members

No student or staff representation

NCSU

- ◆ 14 member task force assigned by provost
- ◆ 7 faculty, 7 administrators

No student or staff representation

NCCU

- ◆ 10 member commission appointed by VP for Academic Affairs
- ◆ All senior administrators

No student or staff representation



Faculty Representation

UNCG

- Faculty chair for every unit review committee and university review committee
- Every academic unit represented on university committee
- Majority of faculty on every unit committee

ECU

- One ECU faculty member on review committee

NCSU

- Co-chaired by administrators (undergraduate and graduate deans)
- One faculty member outside of science and technology fields

NCCU

- Chaired by administrator (Director of Accreditation)
- No faculty on commission



Faculty Senate Inclusion

UNCG

University-level Committee:

- Current & past senators
- Members of all Senate curricular committees:

Student Learning Enhancement, Undergraduate Curriculum, Graduate Curriculum, General Education

ECU

No Senate
representation on
review committee

NCSU

No Senate
representation on
task force

NCCU

No Senate
representation on
commission



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Overview of Comparisons

	UNCG	ECU	NCSU	NCCU
Review Committee Composition	<ul style="list-style-type: none"> *Level 1: Unit-level committees *Level 2: University-level committee *All committees include faculty, staff, students (undergraduate & graduate) 	<ul style="list-style-type: none"> For each program: *3-member review committee (1 internal [ECU faculty], 2 external) *No student or staff representation 	<ul style="list-style-type: none"> 14-member Task Force appointed by provost: *7 faculty, 7 administrators *No student or staff representation 	<ul style="list-style-type: none"> 10-member Commission appointed by VP for Academic Affairs: *10 senior administrators *No student or staff representation
Faculty Representation	<ul style="list-style-type: none"> *Faculty chair every unit review committee and university review committee *Every academic unit represented on university committee *Super-majority of faculty on every unit committee 	<ul style="list-style-type: none"> 1 ECU faculty member on review committee 	<ul style="list-style-type: none"> *Co-chaired by administrators (undergraduate & graduate deans) *1 faculty member outside of science & technology fields 	<ul style="list-style-type: none"> *Chaired by administrator (Director of Accreditation) *No faculty on Commission
Faculty Senate Inclusion	<ul style="list-style-type: none"> University committee: *Current & past senators *Members of all Senate curricular committees 	<ul style="list-style-type: none"> No Senate representation on review committee 	<ul style="list-style-type: none"> No Senate representation on Task Force 	<ul style="list-style-type: none"> No Senate representation on Commission

Projected UPRC Outcomes

- Flag programs that merit additional review
 - Unit identifies as exceptional in quality or function/demand (other programs may need further scrutiny based on strategic direction or efficiency)
 - No normative judgments: administration must weigh performance in light of UNCG's strategic direction (weak or strong in relation to identity and goals)
 - No resource allocation recommendations (due to lack of efficiency data)
- Diagnostic: Call provost's attention to programs that stand out in quality or function/demand



Thank you. Questions?



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